

EMBA 38

Calendar and Curriculum Overview

Class dates GEF dates Travel time dates

JANUARY 2010							FEBRUARY 2010						
Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun
				1	2	3	1	2	3	4	5	6	7
4	5	6	7	8	9	10	8	9	10	11	12	13	14
11	12	13	14	15	16	17	15	16	17	18	19	20	21
18	19	20	21	22	23	24	22	23	24	25	26	27	28
25	26	27	28	29	30	31							

MARCH 2010							APRIL 2010						
Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14	5	6	7	8	9	10	11
15	16	17	18	19	20	21	12	13	14	15	16	17	18
22	23	24	25	26	27	28	19	20	21	22	23	24	25
29	30	31					26	27	28	29	30		

MAY 2010							JUNE 2010						
Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun
					1	2		1	2	3	4	5	6
3	4	5	6	7	8	9	7	8	9	10	11	12	13
10	11	12	13	14	15	16	14	15	16	17	18	19	20
17	18	19	20	21	22	23	21	22	23	24	25	26	27
24	25	26	27	28	29	30	28	29	30				
31													

JULY 2010							AUGUST 2010						
Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun
			1	2	3	4							1
5	6	7	8	9	10	11	2	3	4	5	6	7	8
12	13	14	15	16	17	18	9	10	11	12	13	14	15
19	20	21	22	23	24	25	16	17	18	19	20	21	22
26	27	28	29	30	31		23	24	25	26	27	28	29
							30	31					

Learning Community Workshop (LCW)

January 7-9

TERM 1 - SPRING 2010 9 CREDITS

January 15, 16, 29, 30, February 12, 13, 26, 27,
 March 5, 6, 26, 27, April 9, 10, 23, 24

- 3 Financial Accounting: Financial Reporting and Financial Statement Analysis
- 3 Organizational Behavior: Leadership and Team Effectiveness
- 3 Information Technology and Business Value

TERM 2 - SUMMER 2010 6 CREDITS

May 7, 8, 21, 22, June 4, 5, 18, 19, 25, 26*,
 July 9, 10, 23, 24, August 6, 7

- 3 Statistical Analysis: Uncertainty, Prediction and Quality Control
- 3 Economic Analysis for Managerial Decisions

SEPTEMBER 2010							OCTOBER 2010						
Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun
		1	2	3	4	5					1	2	3
6	7	8	9	10	11	12	4	5	6	7	8	9	10
13	14	15	16	17	18	19	11	12	13	14	15	16	17
20	21	22	23	24	25	26	18	19	20	21	22	23	24
27	28	29	30				25	26	27	28	29	30	31

NOVEMBER 2010							DECEMBER 2010						
Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun
1	2	3	4	5	6	7			1	2	3	4	5
8	9	10	11	12	13	14	6	7	8	9	10	11	12
15	16	17	18	19	20	21	13	14	15	16	17	18	19
22	23	24	25	26	27	28	20	21	22	23	24	25	26
29	30						27	28	29	30	31		

JANUARY 2011							FEBRUARY 2011						
Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun
					1	2		1	2	3	4	5	6
3	4	5	6	7	8	9	7	8	9	10	11	12	13
10	11	12	13	14	15	16	14	15	16	17	18	19	20
17	18	19	20	21	22	23	21	22	23	24	25	26	27
24	25	26	27	28	29	30	28						

MARCH 2011							APRIL 2011						
Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun
	1	2	3	4	5	6					1	2	3
7	8	9	10	11	12	13	4	5	6	7	8	9	10
14	15	16	17	18	19	20	11	12	13	14	15	16	17
21	22	23	24	25	26	27	18	19	20	21	22	23	24
28	29	30	31				25	26	27	28	29	30	

MAY 2011							JUNE 2011						
Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun
						1			1	2	3	4	5
2	3	4	5	6	7	8	6	7	8	9	10	11	12
9	10	11	12	13	14	15	13	14	15	16	17	18	19
16	17	18	19	20	21	22	20	21	22	23	24	25	26
23	24	25	26	27	28	29	27	28	29	30			

JULY 2011						
Mon	Tue	Wed	Thu	Fri	Sat	Sun
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

GLOBAL EXECUTIVE FORM I 3 CREDITS

August 30 - September 3** (Europe)

- 1.5 Global Human Resource Management
- 1.5 Negotiating in Business (in Prague, Czech Republic)

TERM 3 - FALL 2010 7.5 CREDITS

September 10, 11, 24, 25, October 8, 9, 22, 23, November 5, 6, 19, 20, December 10, 11, 17, 18

- 3 Decision Optimization and Risk Management
- 3 Strategic Cost Management
- 1.5 Business Ethics and Public Policy

TERM 4 - SPRING 2011 7.5 CREDITS

January 7, 8, 21, 22, February 4, 5, 18, 19, March 4, 5, April 1, 2, 15, 16, 29, 30

- 3 Marketing Management
- 3 Financial Management
- 1.5 Elective

GLOBAL EXECUTIVE FORUM II 3 CREDITS

March 21-25** (Brazil)

- 1.5 Strategic Visioning for a Global Future
- 1.5 Strategic Leadership for Change (in São Paulo, Brazil)

TERM 5 - SUMMER 2011 6 CREDITS

May 13, 14, 27, 28, June 10, 11, 24, 25, July 8, 9

- 1.5 Global Supply Chain Management
- 3 Strategic Management for Competitive Advantage
- 1.5 Elective

ADVANCED ELECTIVES 3 CREDITS

July 18-22

- 1.5 Elective
- 1.5 Elective

GLOBAL EXECUTIVE FORUM III 3 CREDITS

July 25-29 (North America)

Topics to be determined (in Pittsburgh, Pennsylvania)

TOTAL: 48 CREDITS

GRADUATION - JULY 30

* Please note that class is held for two consecutive weekends.

** These dates do not include travel time.

The EMBA Program reserves the right to alter this calendar and curriculum.